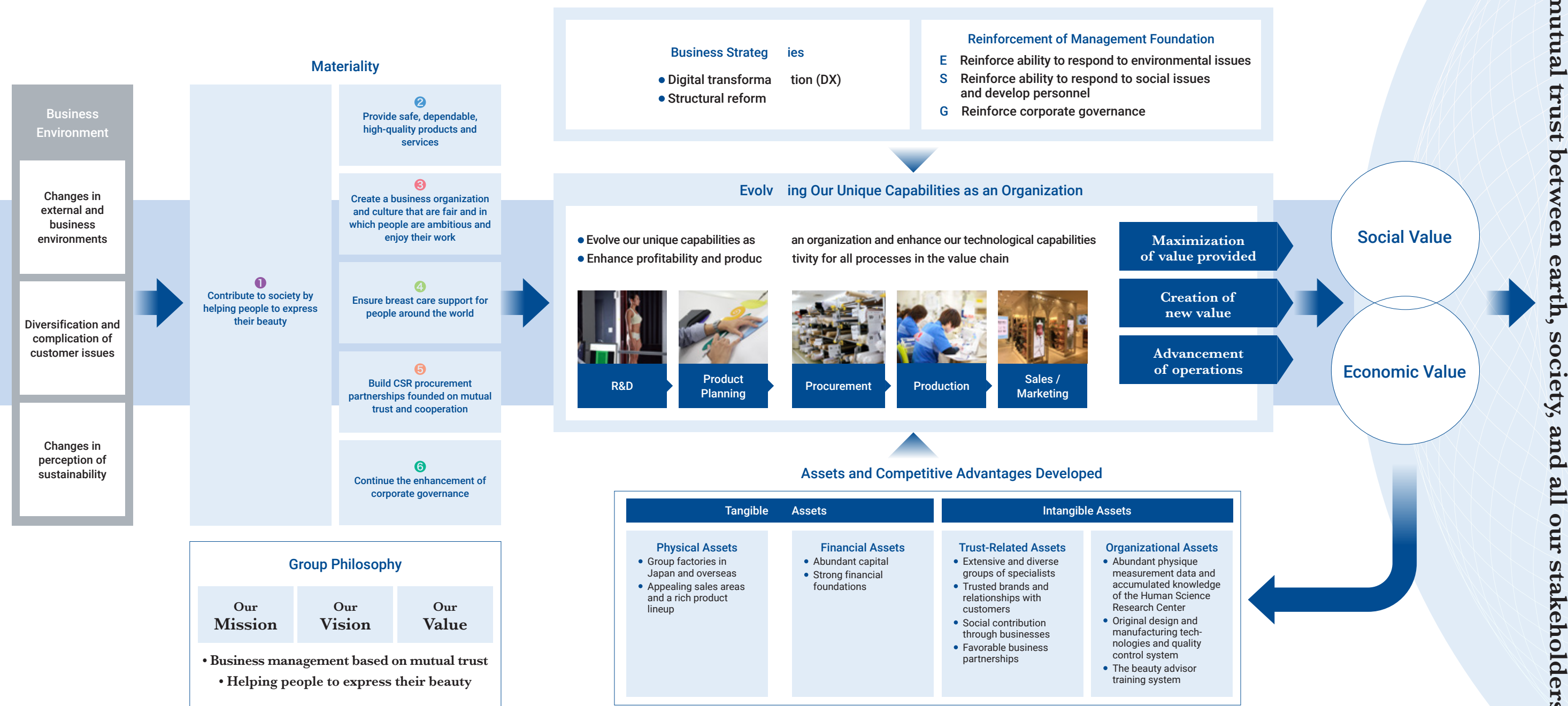


Evolving Our Value Creation Process

The Group will maximize and optimize the various assets that it has developed—including physical, financial, trust-related,* and organizational assets—and advance medium- to long-term growth strategies to resolve material issues and enhance enterprise value even further. Through rigorous, customer-focused value chain reform as well as the evolution of our value creation process, we will continue bringing products and services that enrich society to the market.

* Wacoal defines "trust-related assets" as assets that are comparable to human assets or customer assets because they increase or decrease depending on relationships of trust with the Company. Trust-related assets differ from organizational assets, which are entrenched in our organization and are not dependent upon such relationships as employment or business transactions.



Enhance Medium- to Long-Term Value Creation

(To be announced in spring 2022)

- Redefine our purpose, medium- to long-term mission, and vision
- Reidentify our materiality aimed at creating economic and social value and establish long-term numerical targets for resolving issues