Financial Statements for the Fiscal Year Ended March 31, 2007 (U.S. Accounting Standards)

Listed Company: Wacoal Holdings Corp.
Code Number: 3591
Representative: (Position) Representative Director
For Inquiries: (Position) General Manager Corporate Planning
Scheduled Date of Ordinary Shareholders’ Meeting: June 28, 2007
Scheduled Date of Annual Securities Report Filing: June 29, 2007

May 10, 2007
Stock Exchanges: Tokyo (1st section), Osaka (1st section)
URL: http://www.wacoalholdings.jp/
(Name) Yoshikata Tsukamoto
(Name) Ikuo Otani
Tel: (075) 682-1006
Scheduled Commencement Date for Dividend Payment: June 5, 2007
(Amounts less than 1 million yen have been rounded.)

1. Consolidated Results for the Fiscal Year Ended March 31, 2007
(1) Consolidated Business Results
(\% indicates changes from prior fiscal year)

|  | Sales |  | Operating Income |  | Pre-tax Net Income |  | Net Income |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million Yen | \% | Million Yen | \% | Million Yen | \% | Million Yen |
| Fiscal Year Ended March 31, 2007 | 166,410 | 1.4 | 12,896 | 867.4 | 13,920 | 301.6 | 9,029 |
| Fiscal Year Ended March 31, 2006 | 164,122 | 2.0 | 1,333 | $(88.7)$ | 3,466 | $(71.3)$ | 2,821 |


|  | Net Income <br> Per Share | Diluted Net <br> Earnings Per <br> Share | Ratio of Net Income to <br> Shareholders' Equity | Ratio of Pre-tax <br> Net Income to <br> Total Assets | Ratio of Operating <br> Income to Sales |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Yen | Yen | $\%$ | $\%$ | $\%$ |
| Fiscal Year Ended March 31, 2007 | 63.18 | - | 4.8 | 5.7 | 7.7 |
| Fiscal Year Ended March 31, 2006 | 19.60 | - | 1.6 | 1.5 | 0.8 |

(Reference) Equity in income/loss of equity-method investment:
Fiscal Year ended March 31, 2007: 1,771 million yen; Fiscal Year ended March 31, 2006: 1,122 million yen
(2) Consolidated Financial Condition

|  | Total Assets | Total Shareholders' Equity | Total Shareholders' <br> Equity Ratio | Shareholders' Equity <br> Per Share |
| :--- | :---: | :---: | :---: | :---: |
|  | Million Yen | Million Yen | \% | Yen |
| Fiscal Year Ended March 31, 2007 | 250,266 | 193,278 | 77.2 | $1,374.89$ |
| Fiscal Year Ended March 31, 2006 | 242,296 | 186,475 | 77.0 | $1,295.72$ |

(3) Consolidated Cash Flow Status

|  | Cash Flow from <br> Operating Activities | Cash Flow used in <br> Investing Activities | Cash Flow used in <br> Financing Activities | Balance of Cash and Cash <br> Equivalents at End of Fiscal <br> Year |
| :--- | :---: | :---: | :---: | :---: |
|  | Million Yen | Million Yen | Million Yen | Million Yen |
| Fiscal Year Ended March 31, 2007 | 9,339 | $(1,185)$ | $(8,404)$ | 19,816 |
| Fiscal Year Ended March 31, 2006 | 719 | $(2,069)$ | 19,893 |  |

2. Status of Dividends

|  | Dividend Per Share |  |  | Total Amount of Dividends (annual) | Payout Ratio (consolidated) | Ratio of Dividend to Shareholders’ Equity (consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Interim | Year-end | Annual |  |  |  |
|  | Yen | Yen | Yen | Million Yen | \% | \% |
| Fiscal Year Ended March 31, 2006 | - | 20.00 | 20.00 | 2,878 | 102.0 | 1.6 |
| Fiscal Year Ended March 31, 2007 | - | 22.00 | 22.00 | 3,093 | 34.8 | 1.6 |
| Fiscal Year Ending March 31, 2008 (Estimates) | - | 25.00 | 25.00 |  | 35.9 |  |

3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2008
(\% indicates changes from prior fiscal year for annual and from interim period of prior fiscal year for the interim period)

|  | Sales |  | Operating Income |  | Pre-tax Net Income |  | Net Income | Net Income Per Share |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million Yen | $\%$ | Million Yen | $\%$ | Million Yen | $\%$ | Million Yen | $\%$ | Yen |
| Interim Period | 85,000 | 1.3 | 9,200 | 0.2 | 9,700 | 0.5 | 6,250 | 0.4 | 44.46 |
| Annual | 170,000 | 2.2 | 13,500 | 4.7 | 14,500 | 4.2 | 9,800 | 8.5 | 69.71 |

4. Others
(1) Changes in Significant Subsidiaries during the fiscal year ended March 31, 2007: Yes

New: 2 companies (Wacoal Dublevé Corp. and Maruka Corp.)
Excluded: 3 companies (Wacoal Service Co., Ltd., Kisco Co., Ltd. and Fukushima Wacoal Sewing Corp.)
(Note) For details, please see "Status of Corporate Group" on page 6.
(2) Changes in Accounting Principles, Procedures and Indication Method Relevant in Preparing Consolidated Financial Statements
(i) Changes due to modifications in accounting standards, etc.: Yes
(ii) Changes other than (i) above: None
(Note) For details, please see "Basic Significant Matters in Preparation of Consolidated Financial Statements" on page 15.
(3) Number of Issued Shares (Common Stock)

|  | Fiscal Year Ended <br> March 31, 2007 | Fiscal Year Ended <br> March 31, 2006 |
| :--- | :--- | :---: |
| (i) $\quad$Number of issued shares (including treasury stock) <br> as of the end of: <br> (ii) <br> Number of shares held as treasury stock as of the <br> end of:$144,016,685$ shares | $144,016,685$ shares |  |
| (iii) | $3,440,116$ shares | 100,752 shares |

(Reference) Summary of Non-Consolidated Results
(Amounts less than 1 million yen have been truncated.)

1. Non-Consolidated Results for the Fiscal Year Ended March 31, 2007
(1) Non-Consolidated Business Results
(\% indicates changes from prior fiscal year)

|  | Operating Revenue |  | Operating Income |  | Ordinary Income |  | Net Income |
| :--- | :---: | ---: | :---: | :---: | :---: | ---: | :---: |
|  | Million Yen \% |  | Million Yen | \% | Million Yen | \% | Million Yen |
| Fiscal Year Ended March 31, 2007 | 6,005 | $(91.5)$ | 1,570 | $(67.0)$ | 2,132 | $(65.9)$ | 1,516 |
| Fiscal Year Ended March 31, 2006 | 70,504 | $(45.0)$ | 4,757 | 15.7 | 6,256 | 5.7 | 2,877 |


|  | Net Income <br> Per Share | Diluted Net Earnings <br> Per Share |
| :--- | :---: | :---: |
| Fiscal Year Ended March 31, 2007 | Yen | Yen |
| Fiscal Year Ended March 31, 2006 | 10.60 | - |

(Note) The non-consolidated business results for the fiscal year ended March 31, 2007 and March 31, 2006 differ significantly as a result of the restructuring of Wacoal holdings Corporation. As of October 1, 2005, Wacoal Holdings Corporation was restructured as a holding company via a corporate split-off.
(2) Non-Consolidated Financial Condition

|  | Total Assets | Net Assets | Capital-to-Asset Ratio | Net Asset per Share |
| :--- | :---: | :---: | :---: | :---: |
|  | Million Yen | Million Yen | $\%$ | Yen |
| Fiscal Year Ended March 31, 2007 | 150,325 | 145,434 | 96.7 | $1,034.56$ |
| Fiscal Year Ended March 31, 2006 | 154,925 | 151,976 | 98.1 | $1,055.83$ |

(Note) Equity Capital: As of the end of the fiscal year ended March 31, 2007: 145,434 million yen
As of the end of the fiscal year ended March 31, 2006: - million yen

* The foregoing estimates are made based on information available as of the date this data was released, and actual results may differ from estimates due to various factors arising in the future. Please refer to page 4 of the attachment for information relating to the estimates.


## 1. Business Results [Review Done]

(1) Business Results

During the fiscal year ended March 31, 2007 (fiscal year 2007), the Japanese economy generally moved from recovery to gradual expansion, with improved corporate profits and a steady improvement in consumer spending. Overseas, the global economy has shown recovery, as the U.S. and Asian economies have continued to show economic expansion, and the market in Europe was trending toward recovery.

Business results in the women's fashion industry were generally weak due to early spring low temperatures, a prolonged rainy season and a relatively warm winter.

In such an environment, our group (primarily Wacoal Corporation, which is the core operating entity in our group) sought to improve the strength of its products and endeavored to develop products focused on consumer needs.

With respect to the Wacoal brand business department of Wacoal Corporation, the overall sales of our core brassiere products declined (i) because sales of our spring campaign product, the Love Bra did not meet expectations because it failed to adequately attract a wide range of customers, and (ii) because of a slump in sales of our core summer products, the strapless-type and seamless-type brassieres. On the other hand, Onaka Walker, which was launched in July 2006 and has new functionality that enhances mobility by stimulating the muscles while it is worn and shaping up the hips, as well as the Hip Walker, our undergarment launched in July 2005 which has revolutionary functionality, continued to show strong performance. Furthermore, sales of our luxury brand product Trefle, and our high value added brand products, La Vie Aisee and Gra-P, which target the middle-aged and senior markets, were favorable. However, notwithstanding the favorable performance of these high value-add brand products, the above-mentioned decline in sales of our core products combined with the return of products with poor sales, which returns we accepted to facilitate the placement of more seasonably current products in the stores, contributed to a decline in the overall sales of our Wacoal brand business department.

Although the sales of our core brassiere products in our Wing brand business department were also generally weak, they showed some signs of recovery, including our summer campaign product, the Sara Hada Bra, which achieved sales beyond our initial plan, and our autumn campaign product Kyutto Up Bra as well as Kikonashi Up Bra sold this year. The sales of both of these products exceeded sales from the prior fiscal year. The Style Up Pants Onaka, having functionality similar to the Onaka Walker, were also added to the Style Up Pants product line, and sales of overall undergarment products, including this product line, significantly exceeded sales from the prior fiscal year. Our Wing brand business department is working aggressively to sell men's innerwear and achieved favorable sales, with an expansion in the number of shops selling them and success in acquiring new customers through advertising and promotional activities. As a result, we achieved the initial overall sales plan of our Wing brand business department.

Furthermore, together with Hip Walker and Style Up Pants, the total number of units sold in our "new functionality" brand categories since launch in 2005 reached 480 million units at the end of March 2007. We have named these new brand categories Style Science, and we plan to continue developing them as our core products.

Our SPA (retail store) business, which includes such stores as Un Nana Cool, which is operated as an independent subsidiary; Amphi, SUBITO, and Sur la Plage, which are direct retail stores of Wacoal Corp.; as well as the outlet Wacoal Factory Store, still has not generated overall earnings, although there was variation of results among brands.

As for our catalogue sales business, although sales were below the levels of the same period in the prior fiscal year as a result of our focus on income improvement measures, such as the suspension of underperforming media and a review of media related costs, we have eliminated the business deficit from the prior fiscal year and restored profitability.

In our Wellness business, sales of our main sports conditioning wear product CW-X were stagnant, because we focused less on opening and expanding new stores. However, sales of Style Cover, one of our Style Science products which is sold in the panty stocking section of department stores, as well as our own internally developed foot-friendly shoes showed favorable performance. Furthermore, sales are improving because these products are sold through new sales channels, such as TV shopping, drug stores and variety shops. On the other hand, sales of our panty stocking, a collaborative product with Seven Eleven Japan Co., Ltd. has declined following the entry of other competitors in the market.

Our semi-order innerwear business Dublevé was split off from Wacoal Corporation during fiscal year 2007 and is currently engaged in business as Wacoal Dublevé Corp. Its sales, however, did not achieve our sales target due to a decrease in the number of new customers because of a cut in advertising expenses.

With regard to our overseas business, the implementation of a control system for production and sales in China has helped clear inventory and led to an expansion in sales and improvement in revenue, which has resulted in profitability for the first time. Taking AFTA (ASEAN Free Trade Area) into consideration, we maintained regional collaborations in connection with the design and production of a common line of products, and in March 2007, we launched our new brand Sorciage in Singapore, Indonesia, Malaysia and the Philippines, targeting young career women. The U.S. market continues to show steady growth in recent years and recorded a double digit increase in sales and profits for fiscal year 2007. Our products have gained the attention of consumers through television and other mass media sources, which have reported
on the importance of wearing the appropriate brassiere size. Our products and services focusing on consulting sales through trial fittings have particularly gained the support of consumers. Furthermore, while the market appears to be bifurcating into luxury products and low-end goods, an increase in sales through low-scale department stores has also been a contributing factor to the expansion of sales.

As a result, sales for fiscal year 2007 were 166,410 million yen, a $1.4 \%$ increase over the prior fiscal year.
In terms of profit, the operating income for fiscal year 2007 was 12,896 million yen, an $867.4 \%$ increase compared to the prior fiscal year.
Pre-tax net income for fiscal year 2007 was 13,920 million yen, a $301.6 \%$ increase compared to the prior fiscal year, and net income was 9,029 million yen, a $220.1 \%$ increase compared to the prior fiscal year.

Regarding sales by business category, sales of textile goods for fiscal year 2007 were 150,349 million yen, a $1.1 \%$ increase compared to the prior fiscal year. Other sales during fiscal year 2007 were 16,061 million yen, a $4.3 \%$ increase compared to the prior fiscal year.

Regarding sales by location, Japan represented 141,676 million yen, accounting for $85.2 \%$ of group sales, whereas Asia accounted for $4.0 \%$ and Europe and the US accounted for $10.8 \%$.

Our group has implemented a three-year mid-term management plan from April 2004 through March 2007 and has set increasing points of contact with consumers of the core brands, aggressive promotion of our SPA business, aggressive promotion of our Wellness business, aggressive promotion of Internet sales, and strategic investment in the Chinese market as our priority policies, with the aim of achieving consolidated sales of 190,000 million yen and an operating income of 13,500 million yen. However, we were unable to maintain sales for the wholesale distribution of our core innerwear business in the face of a shrinking domestic market for innerwear. Furthermore, we were unable to achieve our initial target figures in the promotion of new sales channels, such as our SPA business, Internet sales, and new businesses such as our Wellness business and Chinese business. We believe a lack of review and thorough implementation of policies responding to changes in consumers and markets was a key factor in our inability to accomplish our goals.

On the other hand, we accomplished certain results in our growth strategy CAP21 (Corporate Activation Project 21), which we have been promoting since 2005, and overall business efficiency.

As a result of our efforts in CAP21, we formed a business and capital alliance with Peach John Co., Ltd. ("Peach John") in June 2006. Peach John has achieved a breakthrough with its own catalog and Internet sales and through sales at company stores across Japan of innerwear, outerwear and other products. Peach John has many loyal customers, mainly young women and young career women.

Regarding business efficiency, (i) we consolidated our group sewing subsidiaries, Nagasaki Wacoal Sewing Corp. and Kumamoto Wacoal Sewing Corp., and established Kyushu Wacoal Manufacturing Corp. in April 2004, and (ii) in April 2004, we also merged Hokuriku Wacoal Sewing Corp. with a subcontract factory, Kowa Co., Ltd., and restructured these factories as our key domestic factories. Furthermore, in March 2006, we closed and dissolved Fukushima Wacoal Sewing Corp., our sewing manufacturer subsidiary in Japan, for the purpose of shifting our production base outside of Japan. We liquidated Point Up Inc., whose profitability deteriorated, and exited from the outerwear wholesaling manufacturing business as of the end of March 2005. From a financial perspective, we returned the substitutional portion of our welfare pension, which continued to accumulate year after year and reduced our pension assets. We also offered a special voluntary retirement program in order to solve a pending issue with respect to our ageing employees. About half of our employees over 50 years of age applied to the program as of the end of March 2006, and we succeeded in reducing our headcount to an appropriate number of employees and in reduced labor costs.

Although our sales were significantly below initial expectations, we were able to achieve profits only slightly below our target figure through our efforts at increasing business efficiency during the three- year mid-term plan that ended at the end of fiscal year 2007.

Regarding our forecast for the next fiscal year, a gradual expansion of the economy is expected, and we are also expecting favorable growth in the domestic women's fashion apparel industry, due to an improvement in consumer confidence following the recovery of the economy. The expansion in the U.S. and Asian economies and the recovery of the economy in Europe may also have positive impacts on the expansion of our group business in overseas markets.

As for operating results, in our new mid-term plan, we are aiming to expand sales and profits by making efforts in renovating our brand image in order to strengthen existing businesses and reducing costs to build a high-profit structure.

Our target for the next fiscal year end is to achieve sales of 170,000 million yen, operating income of 13,500 million yen, pre-tax net income of 14,500 million yen, and net income of 9,800 million yen.

## (2) Financial Condition

Cash flow from operating activities during fiscal year 2007 was 9,339 million yen, an increase of 8,620 million yen from the prior fiscal year, due to an increase in net income and a decrease in receivables.

Cash flow used in investing activities amounted to an expenditure of 1,185 million yen, for the acquisition of stock in affiliated companies.

Cash flow used in financing activities included an expenditure of 8,404 million yen, for the acquisition of treasury stock.

As a result, the balance of cash and cash equivalents at the end of fiscal year 2007, calculated by including the exchange difference on cash and cash equivalents from the above total, was 19,816 million yen, a 77 million yen decrease compared to the prior fiscal year.

Free cash flow, which was calculated by subtracting the amount of capital investment from the cash flow from operating activities, amounted to 6,803 million yen.

Trends in certain cash-flow indicators

|  | Fiscal Year <br> ended <br> March 31, 2003 | Fiscal Year <br> ended <br> March 31, 2004 | Fiscal Year <br> ended <br> March 31, 2005 | Fiscal Year <br> ended <br> March 31, 2006 | Fiscal Year <br> ended <br> March 31, 2007 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Equity ratio (\%) | 73.7 | 76.0 | 77.7 | 77.0 | 9.2 |
| Equity ratio based on the market value (\%) | 58.5 | 67.9 | 90.6 | 95.0 | 83.9 |
| Debt redemption years (years) | 0.8 | 0.8 | 3.3 | 0.9 | 12.8 |
| Interest coverage ratio (times) | 51.0 | 45.6 | 24.1 | 133.4 |  |

Equity ratio = shareholders' equity/total assets
Equity ratio based on the market value = aggregate market value of shareholders’ equity/total assets
Debt redemption years = interest-bearing debt/cash flow from operating activities
Interest coverage ratio = cash flow from operating activities/interest payment
Interest payment="cash payment/interest" as described in the supplemental information to the consolidated cash flow statements
(3) Basic Policy Regarding Distribution of Profits and Dividends for Fiscal Years 2007 and 2008

Our basic policy regarding the distribution of profits to our shareholders is to pay steady dividends and increase our earnings per share, all the while giving due consideration to the improvement of corporate value through active investment that will result in increased profitability. As for retained earnings, in light of the improvement of our corporate value, we have actively invested in developing new SPA stores (specialty retailers of private label apparel), developing new points of contact with customers and actively investing in overseas businesses. We are also concentrating on new business investments, such as the entry into new markets, strategic business alliances and M\&A activities. We hope that these efforts will benefit our shareholders by improving future profitability. We also intend to acquire treasury stocks from time to time and we will try to improve capital efficiency and return profits to our shareholders.

As previously announced, the dividend payable for fiscal year 2007 will be 22.00 yen per share. As for the dividend payable for fiscal year 2008, we hope to be able to continue to improve our financial position, which will further enable us to return profits to our shareholders. We hope to increase the dividend payable by 3.00 yen to 25.00 yen per share.

Our corporate group consists of Wacoal Holdings Corp. (the "Company"), 35 subsidiaries and 9 affiliates, and is principally engaged in the manufacture and wholesale distribution of innerwear (primarily women's foundation wear, lingerie, nightwear and children's underwear), outerwear, sportswear, and other textile goods and related products, as well as the wholesale and direct sale of certain products to consumers. Our corporate group also conducts business in the restaurant, culture, services, and interior design businesses.

Segment information and a summary of the various companies that make up our corporate group are as follows.

| Business Segment | Operating Segment | Wacoal Corporation Affiliated Companies <br> Related Products | Manufacturing and <br> Sales Companies | Domestic |
| :--- | :--- | :--- | :--- | :--- |

* Wakoh Corp., Kisco Co., Ltd. and Wacoal Service Co., Ltd. were merged as of April 1, 2006 and are engaged in business as Wacoal Service Co., Ltd.

The business distribution diagram is as follows:


## 3. Management Policies

(1) Basic Business Policy

Our group endeavors to support beautiful living for women by being a "company that resonates with women." By capturing both body and mind, and working to support each and every woman's expression of her own inner and outer beauty, we are working actively to develop a "body designing business." To put this theme into action and achieve resonance with our customers, we provide real value with the beauty, comfort and health products and services of our intimate apparel and Wellness businesses. We believe that such activities will appeal to customers and enhance their loyalty to the Wacoal brand. We also believe that by continually growing our company and gaining customer support through such activities, we can also increase shareholder value. On the premise that expanding business operations will lead to increased profits and contribute to employee job satisfaction, we endeavor to create new value while vitalizing the market as a leading company.

At the same time, we recognize that it is essential to engage in CSR ("corporate social responsibility") activities-such as involvement in environmental issues-in order to gain the trust and support of society. We believe that operating our business with due attention to CSR and promoting activities that contribute to society in areas where we can make the most of Wacoal's originality are important to strengthening our brand and establishing a competitive position.
(2) Measures for Business Targets

For the near future, our target is to achieve an operating income margin of $9 \%$ or higher.
(3) Our Medium- and Long-Term Business Strategy

To take full advantage of limited management resources, we will increase profits by selecting and focusing our business operations and concentrating our management resources on areas where we are most competitive, and we will expand our business operations by broadening the scope of such competitive areas. In this respect, we are promoting our new growth strategy CAP21 (Corporate Activation Project 21) in order to achieve accelerated growth.

By operating as a group under a holding company structure, we expect to conduct strategic decision-making and allocate resources in a more efficient manner, as well as allow each individual business unit to effectively conduct its own affairs and execute its duties with more agility and a clear delegation of responsibility.

## Promotion of CAP21

(i) Expansion Strategy in Domestic Innerwear Market

## MD Expansion

- From middle to high quality product market, to a wider price range
- From focus on high added value , to focus on sensitivity


## Channel Expansion

- Enhancement of sales channels under direct management, such as SPAs and Internet sales
- Utilization of OEMs in a way that makes full use of the "Wacoal style"


## Service Expansion

- Enhancement of counseling services to meet the stringent requirements of "beauty"
(ii) Aggressive Expansion to International Innerwear Markets

Accelerate growth worldwide through further geographic expansion, increased brand recognition and enhancement of channels.

## (iii) Aggressive Entry into Related Domestic Industries

Assess new and appropriate growth opportunities for the expansion of business, and seek aggressive entry into industries that are related to "beauty", "comfort" and "health" - the key words guiding Wacoal's business.

In order to realize actual growth opportunities with respect to (i) through (iii) above, we are considering the following:

- Aggressive business investment using internal reserves
- Business partnerships, capital participation or other M\&A opportunities in which a win-win relationship may be established
- Formulation of growth strategy from a global perspective
- Reformation of Wacoal into a more competitive company by pursuing higher efficiency in our existing businesses


## Current Priority Policies

Since April, 2007, our group has been implementing a new three-year mid-term management plan. The business target under the current three-year plan is for the existing businesses to achieve consolidated sales of 180,000 million yen and an operating income of 15,300 million yen by the end of the fiscal year ending March 2010. Furthermore, the business target for the fiscal year ending March 2011 is to achieve consolidated sales of 200,000 million yen and an operating income of 18,000 million yen, reflecting the efforts toward new growth made through CAP21.

The outline of the new midterm plan is as follows:
(i) Transformation and Enhancement of Existing Business

In Japan, we will engage in renovating our brand image by reviewing our seasonal campaigns, developing new products and channels for our existing customers, and rebuilding our direct sales channels and restoring them to profitability.

Overseas, we will try to expand our business in the mid- and high-end markets, particularly in the U.S. (which continues to show strong returns) and the Chinese market where there is great opportunity for further market expansion.
(ii) Points of Contact by New Approach

In the domestic innerwear market, areas into which our existing group business can expand is limited. In order to achieve growth despite an expected general contraction of the innerwear market, we will have to cultivate new customers by actively pursuing markets where we do not currently have a presence.

## (iii) Thorough Quality Control to Maintain Consumer Confidence

We will strive to strengthen high-quality manufacturing and stringent quality control measures, understanding that these are the basis for consumer confidence in the Wacoal brand. Moreover, we will establish new quality criteria, in addition to those currently in use, to meet the expectations of potential consumers in new markets.
(iv) Building of High-Profit Business Structure

In order to implement our growth strategies, we believe it will be essential to establish a more competitive business structure by seeking maximum efficiency within our existing businesses. We seek to reduce production costs by integrating the manufacturing functions of the Wacoal and Wing brands of Wacoal Corporation, our core business divisions. We will also seek to reduce manufacturing costs by promoting the transfer of production overseas, while simultaneously continuing to improve our overseas procurement ratio. Regarding sales, we seek to more actively manage product codes, the number and color of Wacoal brand goods, as well as improve the ratio of hot-selling items. This will reduce loss in sales opportunities and inventory costs. It is also expected to improve sales efficiency by raising the inventory turnover rate. In addition, an increase in the size of procurement and production lots is also expected to result in cost reductions.
(4) Issues to Address

The average age of our customers is naturally increasing as a result of the general ageing of the population. Separately, changes in the behavior of young consumers as they gravitate toward fashion merchandise can also generally be seen in the innerwear industry. In light of these considerations, we believe the creation of new value, as well as means of communication, are necessary to respond to such changes.

Furthermore, we consider it an important challenge to be able to position ourselves favorably in light of changes in the behavior of young consumers, which has intensified competition among retailers and created a new low-end product market.

In addition, there is an urgent need to expand the scale of operations into new channels, in addition to our existing channels, such as department stores, chain stores and boutiques, which have supported the growth of our group throughout the years.
4. Consolidated Financial Statements (Unaudited)
(1) Consolidated Balance Sheet

| Accounts | As of March 31, 2007 | As of March 31, 2006 | Amount <br> Increased/(Decreased) |
| :---: | :---: | :---: | :---: |
| (Assets) | Million Yen | Million Yen | Million Yen |
| Current assets |  |  |  |
| Cash and bank deposits | 10,613 | 11,635 | $(1,022)$ |
| Time deposits and certificate of deposit | 9,203 | 8,258 | 945 |
| Marketable securities | 14,392 | 32,699 | $(18,307)$ |
| Receivables |  |  |  |
| Notes receivable | 550 | 458 | 92 |
| Accounts receivable-trade | 22,882 | 23,192 | (310) |
|  | 23,432 | 23,650 | (218) |
| Allowance for returns and doubtful receivables | $(2,979)$ | $(2,778)$ | (201) |
|  | 20,453 | 20,872 | (419) |
| Inventories | 30,199 | 27,135 | 3,064 |
| Deferred tax assets | 4,980 | 7,442 | $(2,462)$ |
| Other current assets | 3,075 | 2,692 | 383 |
| Total current assets | 92,915 | 110,733 | $(17,818)$ |
| Tangible fixed assets |  |  |  |
| Land | 20,874 | 20,978 | (104) |
| Buildings and structures | 59,168 | 59,328 | (160) |
| Machinery and equipment | 14,179 | 13,789 | 390 |
| Construction in progress | 472 | $\underline{22}$ | 450 |
|  | 94,693 | 94,117 | 576 |
| Accumulated depreciation | $(41,911)$ | $(40,616)$ | $(1,295)$ |
| Net tangible fixed assets | 52,782 | 53,501 | (719) |
| Other assets |  |  |  |
| Investments in affiliated companies | 34,012 | 16,033 | 17,979 |
| Investments | 54,117 | 52,716 | 1,401 |
| Prepaid pension cost | 7,089 | - | 7,089 |
| Deferred tax assets | 1,048 | 992 | 56 |
| Lease deposits, guarantee money paid and other assets | 8,303 | 8,321 | (18) |
| Total other assets | 104,569 | 78,062 | 26,507 |
| Total Assets | 250,266 | 242,296 | 7,970 |


(2) Consolidated Income Statement

| Accounts | Fiscal Year Ended March 31, 2007 |  | Fiscal Year Ended March 31, 2006 |  | Amount <br> Increased/ (Decreased) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million Yen | \% | Million Yen | \% | Million Yen |
| Sales | 166,410 | 100.0 | 164,122 | 100.0 | 2,288 |
| Operating expenses |  |  |  |  |  |
| Cost of sales | 84,658 | 50.9 | 84,322 | 51.4 | 336 |
| Selling, general and administrative expenses | 68,856 | 41.4 | 70,946 | 43.2 | $(2,090)$ |
| Special retirement related expenses | - | - | 7,521 | 4.6 | $(7,521)$ |
| Total operating expenses | 153,514 | 92.3 | 162,789 | 99.2 | $(9,275)$ |
| Operating income | 12,896 | 7.7 | 1,333 | 0.8 | 11,563 |
| Other income and (expenses) |  |  |  |  |  |
| Interest income | 236 | 0.1 | 213 | 0.1 | 23 |
| Interest expense | (73) | (0.0) | (56) | (0.0) | (17) |
| Dividend income | 603 | 0.4 | 493 | 0.3 | 110 |
| Gain on sale and exchange of marketable securities and/or investment securities | 406 | 0.3 | 1,656 | 1.0 | $(1,250)$ |
| Valuation loss on investment in securities | (365) | (0.2) | (65) | (0.0) | (300) |
| Others (net) | 217 | 0.1 | (108) | (0.1) | 325 |
| Total other income (expense), net | 1,024 | 0.7 | 2,133 | 1.3 | $(1,109)$ |
| Income before income taxes, equity in net income of affiliated companies and minority interests | 13,920 | 8.4 | 3,466 | 2.1 | 10,454 |
| Income taxes |  |  |  |  |  |
| Current | 2,874 | 1.7 | 3,268 | 2.0 | (394) |
| Deferred | 3,628 | 2.2 | $(1,809)$ | (1.1) | 5,437 |
| Total income taxes | 6,502 | 3.9 | 1,459 | 0.9 | 5,043 |
| Income before equity in net income of affiliated companies and minority interests | 7,418 | 4.5 | 2,007 | 1.2 | 5,411 |
| Equity in net income of affiliated companies | 1,771 | 1.0 | 1,122 | 0.7 | 649 |
| Minority interests | (160) | (0.1) | (308) | (0.2) | 148 |
| Net income | 9,029 | 5.4 | 2,821 | 1.7 | 6,208 |
| Earnings per share | 63.18 |  | 19.60 |  |  |

(3) Consolidated Comprehensive Income Statement

| Accounts | Fiscal Year Ended <br> March 31, 2007 | Fiscal Year Ended <br> March 31, 2006 | Amount <br> Increased/ (Decreased) |
| :--- | :---: | :---: | :---: |
|  | Million Yen | Million Yen | Million Yen |
| Net income | 9,029 | 2,821 | 6,208 |
| Other comprehensive income - after adjustment <br> of tax effect |  |  |  |
| Foreign currency exchange adjustment | 1,452 | 3,084 | $(1,632)$ |
| Net unrealized gain on securities | 117 | 7,746 | $(7,629)$ |
| Pension liability adjustment | 4,130 | - | 4,130 |
| Total of other comprehensive income | 5,699 | 10,830 | $(5,131)$ |
| Comprehensive income | 14,728 | 13,651 | 1,077 |

(4) Consolidated Shareholders' Equity Statement

Fiscal Year Ended March 31, 2007

| Item | Shareholders' Equity |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of Shares Held Outside the Company | $\begin{aligned} & \text { Common } \\ & \text { Stock } \end{aligned}$ | Additional <br> Paid-in <br> Capital | Retained <br> Earnings | Accumulated other comprehensive income | Treasury stock |
|  | Thousand | Million Yen | Million Yen | Million Yen | Million Yen | Million Yen |
| As of April 1, 2006 <br> Net income <br> Other comprehensive income Cash dividends paid <br> (20.0 yen per share) <br> Purchase of treasury stock | $143,916$ <br> $(3,339)$ | 13,260 | 25,242 | $\begin{array}{r} 134,515 \\ 9,029 \\ \\ (2,878) \end{array}$ | $\begin{array}{r} 13,575 \\ 5,699 \end{array}$ | (117) <br> $(5,047)$ |
| As of March 31, 2007 | 140,577 | 13,260 | 25,242 | 140,666 | 19,274 | $(5,164)$ |

Fiscal Year Ended March 31, 2006

|  | No. of Shares <br> Held Outside the <br> Company | Common <br> Stock | Additional <br> Paid-in <br> Capital | Retained <br> Earnings | Accumulated <br> other <br> comprehensive <br> income | Treasury stock |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Thousand | Million Yen | Million Yen | Million Yen | Million Yen | Million Yen |
| As of April 1, 2005 <br> Net income <br> Other comprehensive income <br> Cash dividends paid <br> $(20.0$ yen per share $)$ | 143,944 | 13,260 | 25,242 | 134,572 | 2,745 | (73) |
| Purchase of treasury stock | $(28)$ |  | $(2,878)$ | 10,830 |  |  |
| As of March 31, 2006 | 143,916 | 13,260 | 25,242 | 134,515 | 13,575 | $(447)$ |

(5) Consolidated Cash Flow Statement

| Accounts | Fiscal Year Ended March 31, 2006 | Fiscal Year Ended March 31, 2005 | Amount <br> Increased/ (Decreased) |
| :---: | :---: | :---: | :---: |
|  | Million Yen | Million Yen | Million Yen |
| I. Operating activities |  |  |  |
| 1. Net income | 9,029 | 2,821 | 6,208 |
| 2. Adjustment of net income to cash flow from operating activities |  |  |  |
| (1) Depreciation and amortization | 3,735 | 3,433 | 302 |
| (2) Deferred taxes | 3,628 | $(1,809)$ | 5,437 |
| (3) Gain/loss on sale of fixed assets | 25 | 612 | (587) |
| (4) Impairment loss on fixed assets | - | 614 | (614) |
| (5) Valuation loss on investment in securities | 365 | 65 | 300 |
| (6) Gain on sale and exchange of marketable securities and investment securities | (406) | $(1,656)$ | 1,250 |
| (7) Equity in net income of affiliated companies (after deduction of dividend income) | $(1,164)$ | (674) | (490) |
| (8) Changes in assets and liabilities | 574 | $(1,296)$ | 1,870 |
| Decrease (increase) in receivables | $(2,897)$ | 274 | $(3,171)$ |
| Decrease (increase) in inventories | (371) | (958) | 587 |
| Increase in other current assets | 219 | (252) | 471 |
| Increase (decrease) in payables | $(2,472)$ | $(2,068)$ | (404) |
| Decrease) in reserves for retirement benefits | (696) | 1,667 | $(2,363)$ |
| Increase (decrease) in accrued expenses and other current liabilities | (230) | (54) | (176) |
| (9) Others | 9,339 | 719 | 8,620 |
| II. Investing activities |  |  |  |
| 1. Proceeds from sale and redemption of marketable securities | 28,509 | 32,161 | $(3,652)$ |
| 2. Acquisition of marketable securities | $(9,929)$ | $(21,525)$ | 11,596 |
| 3. Proceeds from sales of fixed assets | 524 | 513 | 11 |
| 4. Acquisition of tangible fixed assets | $(2,536)$ | $(6,456)$ | 3,920 |
| 5. Proceeds from sale and redemption of investments | 8 | 1,231 | $(1,223)$ |
| 6. Acquisition of investments in affiliated companies | $(15,326)$ |  | $(15,326)$ |
| 7. Acquisition of investments | $(1,887)$ | $(7,905)$ | 6,018 |
| 8. Proceeds from acquisition of shares of the newly consolidated subsidiaries | 80 |  | 80 |
| 9. Decrease (increase) in other assets | (628) | (88) | (540) |
| Net cash flow from investing activities | $(1,185)$ | $(2,069)$ | 884 |
| III. Financing activities |  |  |  |
| 1. Increase (decrease) in short-term bank loans | (575) | (409) | (166) |
| 2. Proceeds from long-term debt | 130 | 19 | 111 |
| 3. Repayment of long-term debt | (34) | (116) | 82 |
| 4. Purchase of treasury stock | $(5,047)$ | (44) | $(5,003)$ |
| 5. Dividend payment | $(2,878)$ | $(2,878)$ | - |
| Net cash flow from financing activities | $(8,404)$ | $(3,428)$ | $(4,976)$ |
| IV. Effect of exchange rate on cash and cash equivalents | 173 | 476 | (303) |
| V. Increase/decrease in cash and cash equivalents | (77) | $(4,302)$ | 4,225 |
| VI. Initial balance of cash and cash equivalents | 19,893 | 24,195 | $(4,302)$ |
| VII. Year end balance of cash and cash equivalents | 19,816 | 19,893 | (77) |

Additional Information

| Cash paid for |  |  |  |
| :--- | ---: | ---: | ---: |
| Interest | 70 | 56 | 14 |
| Income taxes, etc. <br> Investment activities without cash disbursement <br> Share exchange | 4,667 | 1,832 | 2,835 |

(6) Basic Significant Matters in Preparation of Consolidated Financial Statements
(i) Matters Regarding the Scope of Consolidation and Application of the Equity Method

Major consolidated subsidiaries:
Wacoal Corporation, Studio Five Corp., Kyushu Wacoal Manufacturing Corp., Torica Co., Ltd., Nanasai Co., Ltd., Wacoal International Corp., Wacoal America Inc., Wacoal France S.A., Wacoal International Hong Kong Co., Ltd., Wacoal Hong Kong Co., Ltd., Wacoal Investment Co., Ltd. and Wacoal China Co., Ltd.

Major Affiliated Companies:
Peach John Co., Ltd., Shinyoung Wacoal Inc., Taiwan Wacoal Co., Ltd. and Thai Wacoal Public Co., Ltd.
(ii) Matters Regarding New Subsidiaries and Affiliates

Consolidated (new): Wacoal Dublevé Corp., Maruka Corp.
Consolidated (excluded): Wacoal Service Co., Ltd., Kisco Co., Ltd., Fukushima Wacoal Sewing Corp.
Equity Method (new): Peach John Co., Ltd.
(iii) Standard of Preparation of Consolidated Financial Statements

The consolidated financial statements have been prepared based on terms, format and preparation methods in compliance with accounting standards generally accepted in the United States (hereinafter referred to as the "U.S. Accounting Standards") except for segment information which is prepared using Accounting Standards Generally Accepted in Japan. Various laws and ordinances relating to accounting in the U.S. include Regulation S-X, Accounting Series Releases regarding reporting to the Security Exchange Commission, the Financial Accounting Standards Board (FASB), the Accounting Principles Board (APB), and Accounting Research Bulletin (ARB) of the Committee on Accounting Procedures, among others.
(iv) Significant Accounting Policies
a. Valuation Standard of Inventories

The average cost method was mainly used for goods, products and supplies, and the first-in first-out method was used for raw materials, with both valued at the lower of cost or market accounting method.

## b. Valuation Standard of Tangible Fixed Assets and Method of Depreciation

Tangible fixed assets are valued at the acquisition cost. Depreciation expenses are calculated mainly using the straight-line method based on the estimated useful lives of assets (the lease term or useful life, whichever is shorter, is used for capitalized leased assets).
c. Valuation Method of Marketable Securities and Investment Securities

Based on the provisions of FASB Standard No. 115, marketable securities and investment securities have been classified as available for sale securities, and valued at a fair value. Moreover, unrealized valuation profit/loss is classified and included in other comprehensive income within shareholders' equity.

## d. Reserve for Retirement Benefits

This is accounted for based on the provisions of FASB Standard No. 87 and No. 158.

## Change in Accounting Policies

On March 31, 2007, the FASB Standard No. 158 was applied in recognizing costs and liabilities of pension and retirement allowance. For this reason, the funded status of a benefit plan (difference between the benefit obligation and plan assets at fair value) is recognized on the consolidated balance sheet, and the amount of adjustment is recognized in accumulated other comprehensive income (loss). This adjustment includes unrecognized actuarial differences and unrecognized prior service liabilities which was originally set off with the funded status on the consolidated balance sheet pursuant to the FASB Standard No. 87.
e. Lease Transactions

Based on the provisions of FASB Standard No. 13, capital leases have been capitalized at fair value of the lease payments.
f. Accounting Procedure for Consumption Tax, etc.

Accounting procedure for consumption tax, etc., is based on the tax-excluded method.

## g. Consolidated Cash Flow Statement

Upon preparing the consolidated cash flow statements, time deposits and certificate of deposits with original maturities of three (3) months or less have been included in cash and cash equivalents.
(7) Notes to the Consolidated Financial Statements
(i) Market Value, etc. of Securities
(Unit: Million Yen)

|  | As of March 31, 2007 |  |  |  | As of March 31, 2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Acquisition Cost | Total Unrealized Profit | Total Unrealized Loss | $\begin{gathered} \hline \text { Fair } \\ \text { Value } \end{gathered}$ | Acquisition Cost | Total Unrealized Profit | Total Unrealized Loss | $\begin{gathered} \text { Fair } \\ \text { Value } \end{gathered}$ |
| Securities |  |  |  |  |  |  |  |  |
| National and Local | 3,210 | 3 | 12 | 3,201 | 5,914 | 1 | 27 | 5,888 |
| Government Bonds |  |  |  |  |  |  |  |  |
| Corporate Bonds | 6,304 | 4 | 125 | 6,183 | 13,539 | 132 | 80 | 13,591 |
| Bank Bonds | 700 | 0 | 2 | 698 | 7,702 | 1 | 13 | 7,690 |
| Trust Fund | 4,245 | 151 | 86 | 4,310 | 5,431 | 167 | 68 | 5,530 |
| Total | 14,459 | 158 | 225 | 14,392 | 32,586 | 301 | 188 | 32,699 |
| Investment Equities | 26,842 | 26,378 | 101 | 53,119 | 25,492 | 26,479 | 129 | 51,842 |
| Total | 26,842 | 26,378 | 101 | 53,119 | 25,492 | 26,479 | 129 | 51,842 |

(ii) Prepaid Pension Cost and Reserve for Retirement Benefits

## Employee Retirement Benefit Plans

Our subsidiaries have several retirement benefit plans. Wacoal Corporation has adopted a defined-contribution pension fund plan, and some subsidiaries have adopted an eligible pension plan.

The market value of estimated future payments, increase and decrease of fair value of pension assets, and related information are as follows:

|  | March 31, 2007 | March 31, 2006 |
| :---: | :---: | :---: |
| Increase/(decrease) of fair value of estimated future payment |  |  |
| Initial balance of fair value of estimated future payment | 32,687 million yen | 36,481 million yen |
| Service expense | 936 | 1,228 |
| Interest rate expense | 748 | 722 |
| Contribution of employees | 75 | 92 |
| Actuarial losses | (245) | 2,926 |
| Prior service liabilities incurred due to plan amendment | - | $(5,833)$ |
| Pension benefits from pension assets | (883) | (281) |
| Temporary benefits from pension assets | (105) | $(2,361)$ |
| Pension benefits from the company | (154) | (287) |
| Current year end balance of fair value of estimated future payment | 33,059 | 32,687 |
| Increase/(decrease) of fair value of pension assets |  |  |
| Initial balance of pension assets | 26,962 | 22,877 |
| Actual increase | 775 | 3,953 |
| Pension contributed from company | 2,520 | 2,682 |
| Contribution from employees | 75 | 92 |
| Pension benefits | (882) | (281) |
| Temporary benefits | (105) | $(2,361)$ |
| Current year end balance of pension assets | 29,345 | 26,962 |
| Initial balance of pension benefit trusts | 8,898 | 5,499 |
| Actual increase | (195) | 3,399 |
| Current year end balance of pension benefit trusts | 8,703 | 8,898 |
| Funded status | 4,989 | 3,173 |
|  | $\frac{\text { Fiscal Year Ended }}{\text { March 31, } 2007}$ |  |
| Breakdown of recognized amount on the consolidated balance sheet |  |  |
| Prepaid pension cost | 7,089 |  |
| Accrued expenses | (113) |  |
| Reserve for retirement benefits | $(1,987)$ |  |
|  | $\underline{4,989}$ |  |
| Breakdown of recognized amount in accumulated other comprehensive income (loss) - before adjustment of tax effect |  |  |
| Unrecognized actuarial differences | 702 |  |
| Unrecognized prior service liabilities (decrease in liabilities) | 6,263 |  |
|  | $\underline{\underline{6,965}}$ |  |


|  | Fiscal Year Ended | Fiscal Year Ended |
| :---: | :---: | :---: |
|  | March 31, 2007 | March 31, 2006 |
| Current year retirement benefit expense |  |  |
| Service expense | 936 | 1,228 |
| Interest rate expense | 748 | 722 |
| Expected long-term performance benefit from pension assets | (726) | (608) |
| Amortized and deferred net unrecognized liability | (826) | 12 |
| Gain from disposal of retirement benefits | $=$ | (256) |
| Total | $\underline{\underline{32}}$ | $\underline{1,098}$ |
|  | Fiscal Year Ended | Fiscal Year Ended |
|  | March 31, 2007 | March 31, 2006 |
| Assumptions |  |  |
| Actuarial assumptions - retirement benefit obligations |  |  |
| Reduction ratio | 2.5\% | 2.5\% |
| Expected promotion ratio of wage standard | 0.5 | 0.5 |
| Actuarial assumptions - net pension cost for the term |  |  |
| Reduction ratio | 2.5 | 2.5 |
| Expected promotion ratio of wage standards | 0.5 | 0.5 |
| Expected long-term performance benefit from pension assets | 2.5 | 2.5 |
| Unrecognized losses have been amortized over the length of average remaining service (12 years). |  |  |
| (iii) Tax Effect |  |  |
| The effective corporate tax rate is different from the legal tax rate due to the following reasons: |  |  |
|  | Fiscal Year Ended | Fiscal Year Ended |
|  | March 31, 2007 | March 31, 2006 |
| Legal tax rate | 40.7\% | 40.7\% |
| Reasons increased (decreased) |  |  |
| Expense net deductible for tax purpose | 6.5 | 9.9 |
| Changes in valuation allowance | (2.0) | 0.0 |
| Undistributed earnings of foreign subsidiaries and affiliates | 0.8 | 2.9 |
| Tax rate balance of foreign companies | (0.8) | (4.7) |
| Tax credit | (1.3) | (3.2) |
| Admission of investment loss related to affiliates | - | (4.9) |
| Others | 2.8 | 1.4 |
| Effective corporate tax rate | 46.7 | 42.1 |

The effect of temporary differences, etc. for deferred tax assets/liabilities is as follows.

|  | Fiscal Year Ended March 31, 2007 |  | Fiscal Year Ended March 31, 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Deferred tax assets | Deferred tax liabilities | Deferred tax assets | Deferred tax liabilities |
| Sales returns | 1,117 million yen | million yen | 1,037 million yen | million yen |
| Allowance for doubtful receivables |  | 383 | 115 |  |
| Inventory valuation | 1,273 |  | 1,211 |  |
| Intercompany profits | 218 |  | 153 |  |
| Accrued bonuses | 1,392 |  | 1,474 |  |
| Valuation loss on investment securities | 760 |  | 615 |  |
| Gain on sales of fixed assets |  | 1,724 |  | 1,753 |
| Undistributed earnings of foreign subsidiaries and affiliates |  | 2,742 |  | 2,363 |
| Net unrealized gain on marketable securities |  | 10,691 |  | 10,726 |
| Net realized gain on exchange of marketable securities |  | 2,415 |  | 2,415 |
| Capitalized supplies | 330 |  | 343 |  |
| Enterprise taxes | 126 |  | 195 |  |
| Compensated absences | 812 |  | 788 |  |
| Pension expense | 753 | 2,331 | 2,271 |  |
| Excess over depreciation and amortization and impairment loss | 1,445 |  | 1,600 |  |
| Tax loss carryforwards | 1,795 |  | 3,965 |  |
| Other temporary differences | 838 | $\underline{39}$ | 769 | $\underline{36}$ |
| Total | 10,859 | 20,325 | 14,536 | 17,293 |
| Valuation allowance | $(1,465)$ |  | $(1,651)$ |  |
| Total | 9,394 | 20,325 | $\underline{\underline{12,885}}$ | 17,293 |

(iv) Contract Amount, Market Value and Valuation Profit/Loss of Derivative Transactions

In order to hedge exchange rate and interest rate risks, forward exchange contracts have been utilized as financial derivative products. There have also been non-market forward exchange transactions (dollar-buying, yen-selling), but profits and losses of such transactions have been omitted as the amounts involved are non-material.
(v) Information on Par Share

|  | Fiscal Year Ended | Fiscal Year Ended |
| :--- | ---: | ---: |
| March 31, 2006 |  |  |
| Net income | March 31, 2007 | 2,821 million yen |
| Number of average shares issued during the year | 9,029 million yen | $143,933,607$ shares |
| Net income per share | $142,910,187$ shares | 19.60 yen |
| Diluted net earnings per share | 63.18 yen | - |

(vi) Segment Information
a. Segment Information by Type of Business

Fiscal Year Ended March 31, 2007


|  | Textile goods and related products | Others | Total | Elimination or corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I. Sales <br> (1) Sales to outside customers | 148,719 | 15,403 | 164,122 | - | 164,122 |
| (2) Internal sales among segments | - | 4,121 | 4,121 | $(4,121)$ | - |
| Total | 148,719 | 19,524 | 168,243 | $(4,121)$ | 164,122 |
| Operating expenses | 146,310 | 19,538 | 165,848 | $(3,059)$ | 162,789 |
| Operating income | 2,409 | (14) | 2,395 | $(1,062)$ | 1,333 |
| II. Assets, depreciation and amortization and capital expenditure <br> Assets <br> Depreciation and amortization <br> Capital expenditure | 121,176 <br> 3,167 <br> 5,677 | $\begin{array}{r} 20,327 \\ 185 \\ 10 \end{array}$ | $\begin{array}{r} 141,503 \\ 3,352 \\ 5,687 \end{array}$ | $100,793$ $81$ | 242,296 <br> 3,433 <br> 5,687 |

(Note) 1. Segment information is prepared based on the consolidated financial statement regulations.
2. Business classification is classified into textile goods and related products and others based on the type, quality, and resemblance in the sales market of such products.
3. Core products of respective businesses:

Textile goods and related products: innerwear (foundation, lingerie, nightwear and children's innerwear), outerwear, sportswear, hosiery, etc.
Others: mannequins, shop design and implementation, restaurant, culture, services, etc.
b. Segment Information by Location

CurrentLast consolidated accounting year (April 1, 2006 to March 31, 2007)
(Unit: Million Yen)

|  | Japan | Asia | Europe/U.S. | Total | Elimination or corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I. Sales <br> (1) Sales to outside customers | 141,676 | 6,713 | 18,021 | 166,410 | - | 166,410 |
| (2) Internal sales among segments | 1,259 | 5,612 | - | 6,871 | $(6,871)$ | - |
| Total | 142,935 | 12,325 | 18,021 | 173,281 | $(6,871)$ | 166,410 |
| Operating expenses | 132,559 | 11,857 | 15,176 | 159,592 | $(6,078)$ | 153,514 |
| Operating income | 10,376 | 468 | 2,845 | 13,689 | (793) | 12,896 |
| II. Assets | 149,458 | 24,899 | 11,424 | 185,781 | 64,485 | 250,266 |

Prior fiscal year (April 1, 2005 to March 31, 2006)

|  | Japan | Asia | Europe/U.S. | Total | Elimination or corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I. Sales <br> (1) Sales to outside customers | 143,514 | 5,785 | 14,823 | 164,122 | - | 164,122 |
| (2) Internal sales among segments | 1,161 | 4,820 | 1 | 5,982 | $(5,982)$ | - |
| Total | 144,675 | 10,605 | 14,824 | 170,104 | $(5,982)$ | 164,122 |
| Operating expenses | 144,279 | 10,261 | 13,169 | 167,709 | $(4,920)$ | 162,789 |
| Operating income | 396 | 344 | 1,655 | 2,395 | $(1,062)$ | 1,333 |
| II. Assets | 125,812 | 22,984 | 9,460 | 158,256 | 84,040 | 242,296 |

(Note) 1. Segment information is prepared based on the consolidated financial statement regulations.
2. Main countries and areas belonging to classifications other than Japan

Asia: various countries of East Asia and Southeast Asia
Europe/U.S.: the U.S. and various European countries
c. Overseas Sales

Fiscal Year Ended March 31, 2007

|  |  |  |  |  |  |
| :--- | :--- | :---: | ---: | :---: | :---: |
|  | (Unit: Million Yen) |  |  |  |  |
| I. | Overseas sales | Asia | Europe/U.S. | Total |  |
| II. | Consolidated sales | 6,713 | 18,021 | 24,734 |  |
| III. | Ratio of overseas sales in consolidated sales | - | - | 166,410 |  |

Fiscal Year Ended March 31, 2006

|  | (Unit: Million Yen) |  |  |  |
| :--- | :--- | :---: | ---: | :---: |
| I. | Overseas sales | Asia | Europe/U.S. | Total |
| II. | Consolidated sales | 5,785 | 14,823 | 20,608 |
| III. | Ratio of overseas sales in consolidated sales | - | - | 164,122 |

(Note) 1. Segment information is prepared based on the consolidated financial statement regulations.
2. Main countries and areas belonging to classifications other than Japan

Asia: various countries of East Asia and Southeast Asia
Europe/U.S.: the U.S. and various European countries
(vii) Status of Production and Sales
a. Production Results

| Segment name by type of business | Last Current Consolidated Accounting Year From April 1, 2006 To March 31, 2007 |  | Prior Consolidated Accounting Year <br> From April 1, 2005 <br> To March 31, 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Distribution Ratio | Amount | Distribution Ratio |
| Textile goods and related products | Million Yen 71,366 | $100.0{ }^{\%}$ | $\begin{aligned} & \text { Million Yen } \\ & \text { 68,489 } \end{aligned}$ | 100.0 \% |

b. Sales Results

| Segment name by type of business |  | Last Current Consolidated Accounting Year <br> From April 1, 2006 <br> To March 31, 2007 |  | Prior Consolidated Accounting Year <br> From April 1, 2005 <br> To March 31, 2006 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Distribution Ratio | Amount | Distribution Ratio |
| Textile goods and related products | Innerwear <br> Foundation and lingerie <br> Nightwear <br> Children's underwear | Million Yen 123,295 10,081 2,069 | $\begin{array}{rr} \hline & \text { \% } \\ & \\ 74.1 & \\ 6.0 & \\ 1.2 & \end{array}$ | Million Yen $\begin{array}{r} 119,875 \\ 10,440 \\ 2,216 \end{array}$ | $\begin{array}{r} 73.0 \\ 6.4 \\ 1.3 \end{array}$ |
|  | Subtotal | 135,445 | 81.3 | 132,531 | 80.7 |
|  | Outerwear/Sportswear | 8,751 | 5.3 | 9,128 | 5.6 |
|  | Hosiery | 2,102 | 1.3 | 2,462 | 1.5 |
|  | Other textile goods and related products | 4,051 | 2.4 | 4,598 | 2.8 |
|  | Total | 150,349 | 90.3 | 148,719 | 90.6 |
| Others |  | 16,061 | 9.7 | 15,403 | 9.4 |
| Total |  | 166,410 | 100.0 | 164,122 | 100.0 |

## (Omission of Disclosure)

We have omitted the notes regarding the lease transactions, related-party transactions, stock options and business combinations etc. because we believe the necessity for disclosing information on these matters is not significant in these financial statements.
5. Non-Consolidated Financial Statements (unaudited)
(1) Balance Sheet

| Accounts | As of March 31, 2007 |  | As of March 31, 2006 |  | Amount <br> Increased/ (Decreased) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Assets) | Million Yen | \% | Million Yen | \% | Million Yen |
| I. Current Assets | 6,689 | 4.4 | 22,004 | 14.2 | $(15,315)$ |
| Cash and bank deposits | 1,399 |  | 1,966 |  | (567) |
| Marketable securities | 3,188 |  | 18,529 |  | $(15,340)$ |
| Deferred tax assets | 129 |  | 186 |  | (56) |
| Others | 1,971 |  | 1,322 |  | 649 |
| II. Fixed Assets | 143,636 | 95.6 | 132,920 | 85.8 | 10,715 |
| 1. Tangible fixed assets | 40,510 | 27.0 | 41,742 | 27.0 | $(1,231)$ |
| Buildings | 20,047 |  | 21,094 |  | $(1,046)$ |
| Structures | 500 |  | 574 |  | (74) |
| Equipment and tools | 1,564 |  | 1,563 |  | 0 |
| Land | 18,398 |  | 18,509 |  | (111) |
| 2. Intangible fixed assets | 588 | 0.4 | 585 | 0.4 | 2 |
| Leasehold right | 585 |  | 585 |  | - |
| Others | 2 |  | - |  | 2 |
| 3. Investment and other assets | 102,537 | 68.2 | 90,592 | 58.4 | 11,944 |
| Investment securities | 11,149 |  | 14,168 |  | $(3,018)$ |
| Stock of affiliated companies | 91,164 |  | 76,256 |  | 14,907 |
| Deferred tax assets | 59 |  | - |  | 59 |
| Others | 163 |  | 167 |  | (3) |
| Total Assets | 150,325 | 100.0 | 154,925 | 100.0 | $(4,599)$ |


| Accounts | As of March 31, 2007 |  | As of March 31, 2006 |  | Amount <br> Increased/ (Decreased) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Liabilities) | Million Yen | \% | Million Yen | \% | Million Yen |
| I. Current Liabilities | 4,436 | 3.0 | 2,392 | 1.5 | 2,044 |
| Notes payable | 8 |  | 58 |  | (50) |
| Borrowings from affiliated companies | 2,500 |  | - |  | 2,500 |
| Accrued liability | 1,594 |  | 1,097 |  | 497 |
| Accrued expenses | 10 |  | 5 |  | 5 |
| Accrued corporate taxes, etc. | 198 |  | 1,173 |  | (975) |
| Accrued bonuses | 56 |  | 50 |  | 6 |
| Reserve for officers' bonuses | 30 |  | - |  | 30 |
| Others | 38 |  | 6 |  | 31 |
| II. Long-term Liabilities | 454 | 0.3 | 556 | 0.4 | (102) |
| Deferred tax liability | - |  | 79 |  | (79) |
| Others | 454 |  | 476 |  | (22) |
| Total Liabilities | 4,890 | 3.3 | 2,948 | 1.9 | 1,941 |
| (Shareholders' Equity) <br> I. Common stock | - | - | 13,260 | 8.6 | - |
| II. Additional paid-in capital | - | - | 25,273 | 16.3 | - |
| Capital reserve | - | - | 25,273 |  | - |
| III. Retained earnings | - | - | 113,493 | 73.2 | - |
| Retained earnings reserve | - | - | 3,315 |  | - |
| Additional paid-in capital | - | - | 105,219 |  | - |
| Undistributed profits | - | - | 4,958 |  | - |
| IV. Other securities valuation difference | - | - | 67 | 0.0 | - |
| V. Treasury stock | - | - | (117) | (0.0) | - |
| Total Shareholders' Equity | - | - | 151,976 | 98.1 | - |
| Total Liabilities and Shareholders' Equity | - | - | 154,925 | 100.0 | - |
| (Net Assets) |  |  |  |  |  |
| I. Shareholders' equity | 145,476 | 96.7 | - | - | - |
| 1. Common stock | 13,260 | 8.8 | - | - | - |
| 2. Additional paid-in capital | 25,273 | 16.8 | - | - | - |
| Capital reserve | 25,273 |  | - |  | - |
| 3. Retained earnings | 112,106 | 74.5 | - | - | - |
| (1) Retained earnings reserve | 3,315 |  | - |  | - |
| (2) Other retained earnings | 108,791 |  | - |  | - |
| Reserve of deferred gain on sales of fixed assets | 2,191 |  | - |  | - |
| Dividend equalization reserve | 3,000 |  | - |  | - |
| General reserve | 100,000 |  | - |  | - |
| Retained earnings carried forward | 3,599 |  | - |  | - |
| 4. Treasury stock | $(5,163)$ | (3.4) | - | - | - |
| II. Difference of appreciation and conversion | (41) | (0.0) | - | - | - |
| Other securities valuation difference | (41) | (0.0) | - | - | - |
| Total Net Assets | 145,434 | 96.7 | - | - | - |
| Total Liabilities and Net Assets | 150,325 | 100.0 | - | - | - |

(2) Income Statement

(3) Income Statement and Statements of Changes in Shareholders' Equity

Income Statement

| Accounts | Fiscal Year Ended <br> March 31, 2006 |
| :---: | :---: |
| Current year undistributed income <br> Liquidated amount of reduced reserve <br> for fixed assets | Million Yen <br> Total |
| 4,958 |  |
| Dividends to shareholders | 67 |
| Officers bonuses | 5,025 |
| (Directors) | 2,878 |
| Profit carryforwards to next year | $\left[\begin{array}{l}\text { (20.00 yen per share) } \\ 25 \\ \hline\end{array}\right.$ |

Statements of Changes in Shareholders’ Equity

Fiscal Year Ended March 31, 2007
(In Millions of Yen)

|  | Shareholders' equity |  |  |  |  |  | Difference of appreciation and conversion |  | Total <br> net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Additional paid-in capital | Retained earnings |  | Treasury stock | Total shareholders' equity | Other <br> securities <br> valuation <br> difference | Total difference of appreciation and conversion |  |
|  |  | Capital <br> reserve | Retained earnings reserve | Other retained earnings |  |  |  |  |  |
| Balance as of March 31, 2006 | 13,260 | 25,273 | 3,315 | 110,178 | (117) | 151,909 | 67 | 67 | 151,976 |
| Changes during the interim accounting period |  |  |  |  |  |  |  |  |  |
| Fund of reserve for deferred gain on sales of fixed assets |  |  |  | - |  | - |  |  | - |
| Transfer from reserve for deferred gain on sales of fixed assets |  |  |  | - |  | - |  |  | - |
| Dividends from surplus |  |  |  | $(2,878)$ |  | $(2,878)$ |  |  | $(2,878)$ |
| Bonus of directors |  |  |  | (25) |  | (25) |  |  | (25) |
| Net income |  |  |  | 1,516 |  | 1,516 |  |  | 1,516 |
| Acquisition of treasury stock |  |  |  |  | $(5,046)$ | $(5,046)$ |  |  | $(5,046)$ |
| Net change of items other than shareholders' equity |  |  |  |  |  |  | (108) | (108) | (108) |
| Total changes during fiscal year 2007 | - | - | - | $(1,387)$ | $(5,046)$ | $(6,433)$ | (108) | (108) | $(6,541)$ |
| Balance as of March 31, 2007 | 13,260 | 25,273 | 3,315 | 108,791 | $(5,163)$ | 145,476 | (41) | (41) | 145,434 |

(Note) Breakdown of other retained earnings

|  | Reserve for deferred gain on sales of fixed assets | Reserve for dividend averaging | General reserve | Retained earnings carried forward | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance as of March 31, 2006 | 2,219 | 3,000 | 100,000 | 4,958 | 110,178 |
| Changes during the interim accounting period |  |  |  |  |  |
| Fund of reserve for deferred gain on sales of fixed assets | 109 |  |  | (109) | - |
| Transfer from reserve for deferred gain on sales of fixed assets | (136) |  |  | 136 | - |
| Dividends from surplus |  |  |  | $(2,878)$ | $(2,878)$ |
| Bonus of directors |  |  |  | (25) | (25) |
| Net income |  |  |  | 1,516 | 1,516 |
| Acquisition of treasury stock |  |  |  |  |  |
| Net change of items other than shareholders' equity |  |  |  |  |  |
| Total changes during fiscal year 2007 | (27) | - | - | $(1,359)$ | $(1,387)$ |
| Balance as of March 31, 2007 | 2,191 | 3,000 | 100,000 | 3,599 | 108,791 |

## (4) Significant Accounting Policies

(i) Valuation Standards and Method of Assets

Valuation standards and method of securities

Stock of affiliated companies: Cost accounting method based on moving average method

Other securities:
Securities with market value: Market value method based on market price on closing day for the end of the year (Variance in valuation is based on method of directly including all net assets, and cost of sales is calculated based on moving average method)

Securities without market value: Cost accounting method based on moving average method
(ii) Depreciation Method of Fixed Assets
a. Tangible fixed assets: Constant percentage method (fixed amount method for buildings (excluding fixtures incidental to buildings) acquired on or after April 1, 1998). Durable years for major items are as follows.

Buildings and structures: 5 to 50 years
Machinery and vehicles: 6 to 12 years
Equipment and tools: 5 to 20 years
b. Intangible fixed assets: Fixed amount method
(iii) Reserves
a. Accrued bonuses: In order to provide bonuses to employees, accrued bonuses are reserved based on the anticipated amount to be paid.
b. Reserve for officers' bonuses: In order to provide bonuses to officers, reserve for officers' bonuses are reserved based on the anticipated amount to be paid and recorded as "Accrued bonuses" under Current Liabilities.
(iv) Processing Method of Lease Transactions

Finance lease transactions, other than those in which the ownership of the leased item is acknowledged to be transferred to the borrower, are pursuant to accounting procedures based on the method according to an ordinary lease transaction.
(v) Other Material Matters in Preparation of Financial Statements

Accounting procedures for consumption tax, etc. are based on the tax-excluded method.
(vi) Changes in Accounting Methods
a. Accounting Standard for Directors’ Bonus

Effective as of April 1, 2006, we adopted the "Accounting Standard for Directors’ Bonus" (Accounting Standards Board of Japan (ASBJ) - ASBJ Statement No. 4 issued on November 29, 2005). The effect of such change was the decrease in operating income, ordinary profit and interim net income before tax by 30 million yen, respectively.
b. Accounting Standards for Presentation of Net Assets in the Balance Sheet

Effective as of April 1, 2006, we adopted the "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (ASBJ Statement No. 5 issued on December 9, 2005) and the "Guidance on Accounting Standards for Presentation of Net Assets in the Balance Sheet" (ASBJ Guidance No. 8 issued on December 9, 2005). The amount previously recorded as "Total Shareholders' Equity" in the balance sheet is 145,434 million yen. The "Net Assets" in the balance sheet for the interim accounting period are presented and prepared in accordance with the revisions made to the "Regulations Concerning the Terminology, Forms and Preparation Methods of Interim Financial Statement".
(5) Notes to Non-Consolidated Financial Statements

> (Last Current Fiscal Year) (Prior Fiscal Year)
(Notes to the Balance Sheet)

Accumulated depreciation in tangible fixed assets
29,889 million yen
29,048 million yen
(Notes to the Statements of Changes in Shareholders' Equity)
Fiscal Year Ended March 31, 2007

Matters concerning the type and number of treasury stock:

| Type of Stock | Shares as of the end of <br> fiscal year 2006 | Increase during <br> fiscal year 2007 | Decrease during <br> fiscal year 2007 | Shares as of the end of <br> fiscal year 2007 |
| :---: | :---: | :---: | :---: | :---: |
| Ordinary stock | 100,752 | $3,339,364$ |  | - |

*Reason for Increase in the Number of Shares of Treasury Stock
Increase in shares due to acquisition pursuant to the resolution of the board of directors: 3,324,000 shares
Increased in shares due to purchase of fractional stocks:
(Notes to Tax Effect)
(i) Breakdown of deferred tax assets and deferred tax liabilities

| $\frac{\text { Fiscal Year Ended }}{\text { March 31, 2007 }}$ | $\frac{\text { Fiscal Year Ended }}{\text { March 31, 2006 }}$ |
| :---: | :---: |
|  | $\underline{146 \text { million yen }}$ |
| 316 million yen | 20 |
| 28 | 1,138 |
| 1,119 | $\underline{326}$ |
| $\underline{264}$ | 1,629 |
| 1,728 | $\underline{(1,477)}$ |
| - | $\underline{(0)}$ |
| $(1,504)$ | $\underline{(1,523)}$ |
| $\underline{(1,539)}$ | $\underline{\underline{188}}$ |

(ii) Difference in corporate and other tax rates between legal tax rate and the legal tax rate after application of tax effect accounting

Fiscal Year Ended<br>March 31, 2007

| Legal tax rate | 40.7 |
| :--- | ---: |
| Reasons increased (decreased) | (0.9) |
| $\quad$ Tax deduction | (33.7) |
| Income excluding profit | 5.4 |
| Expenses excluding loss | $\underline{4.7}$ |
| Other | $\underline{\underline{16.2}}$ |
| Effective corporate and other tax rates after |  |

(Notes to Marketable Securities)
Shares of affiliated companies with market value

|  | Fiscal Year Ended | Fiscal Year Ended |
| :--- | :--- | :--- |
|  | $\underline{\text { March 31, 2007 }}$ | $\underline{\text { March 31, 2006 }}$ |
| Appropriation on balance sheet | 2,163 million yen | 2,163 million yen |
| Market value | 4,349 | 3,637 |
| Balance | 2,185 | 1,474 |

6. Others
(1) Changes to Corporate Officers

The scheduled changes to directors and auditors after the conclusion of the 59th ordinary general meeting of shareholders to be held on June 28, 2007 will be as follows.
(i) Directors

1. New Candidates for Director (as of June 28, 2007 (scheduled))

Hideo Kawanaka (to assume office as Managing Director)
*Mr. Kawanaka is to assume office as the Adviser of Wacoal Holdings Corp. as of June 1, 2007.
(ii) Statutory Auditors

1. Candidate for Statutory Auditor

Kimiaki Shiraishi (as of June 28, 2007 (scheduled))
Tomoharu Kuda (outside statutory auditor) (as of July 1, 2007 (scheduled))
*Mr. Kuda is currently the representative partner of Deloitte Touche Tohmatsu, the accounting auditor, but is scheduled to retire from said auditing firm as of June 30, 2007 and assume office as statutory auditor on July 1, 2007.
2. Resignation of Statutory Auditors (as of June 28, 2007 (scheduled))

Michihiko Kato
Noboru Unabara (outside statutory auditor)

The management and administrative organization after the conclusion of the 59th Ordinary General Meeting of Shareholders to be held on June 28, 2007 will be as follows:

Management and Administrative Organization for the 60th Fiscal Year

| Director/Statutory Auditor | Name |
| :--- | :--- |
| Representative Director | Yoshikata Tsukamoto |
| Managing Director | Shoichi Suezawa |
| Managing Director | Hideo Kawanaka (new) |
| Director | Yuzo Ito |
| Director | Tatsuya Kondo |
| Director | Tadashi Yamamoto |
| Director (outside director) | Kazuo Inamori |
| Director (outside director) | Mamoru Ozaki |
|  |  |
| Statutory Auditor | Hajime Kotake |
| Statutory Auditor | Kimiaki Shiraishi (new) |
| Statutory Auditor (outside statutory auditor) | Yutaka Hasegawa |
| Statutory Auditor (outside statutory auditor) | Tomoharu Kuda (new) |
| Statutory Auditor (outside statutory auditor) | Yoko Takemura |

## (Reference)

The scheduled changes to directors and auditors and the management and administrative organization for the 3rd Fiscal Year of Wacoal Corporation will be as follows:
(1) Changes to Corporate Officers

The scheduled changes to auditors after the conclusion of the 2nd Ordinary General Meeting of Shareholders to be held on June 21, 2007 are as follows.
(i) Statutory Auditors (scheduled on June 21, 2007)

1. Candidate for Statutory Auditor

Kimiaki Shiraishi
2. Resignation of Statutory Auditor (scheduled on June 21, 2007)

Hajime Kotake

The management and administrative organization after the conclusion of the 2nd Ordinary General Meeting of Shareholders to be held on June 21, 2007 will be as follows:

Management and Administrative Organization for the 3rd Fiscal Year

| Director/Statutory Auditor | Corporate Officer | Name | Responsibility |
| :---: | :---: | :---: | :---: |
| Representative Director | President and Corporate Officer | Yoshikata Tsukamoto |  |
| Director | Senior Corporate Officer | Yuzo Ito | In charge of Technology/Production Division |
| Director | Senior Corporate Officer | Tatsuya Kondo | General Manager of Direct Marketing Operation Division and in charge of Wellness Department and Chinese Business Promotion |
| Director | Senior Corporate Officer | Tsuneo Shimizu | General Manager of Wacoal Brand Operation Division |
| Director | Managing Corporate Officer | Tadashi Yamamoto | General Manager of Personnel and Administration Department |
| Director | Managing Corporate Officer | Hironobu Yasuhara | General Manager of Wing Brand Operation Division |
| Director | Corporate Officer | Tadashi Yamamoto | General Manager of International Operation Division |
| Director | Corporate Officer | Ikuo Otani | In charge of Corporate Planning |
| Director | Corporate Officer | Akio Shinozaki | Chief of Human Science Research Center and General Manager of Intellectual Property Division |
| Statutory Auditor (new) |  | Kimiaki Shiraishi |  |
| Statutory Auditor |  | Shoichi Kono |  |
|  |  |  |  |
|  | Corporate Officer | Ichiro Katsura | General Manager of Administration Department |
|  | Corporate Officer | Akio Ouchi | General Manager of Information System Division |
|  | Corporate Officer | Nobuhiro Matsuda | Wacoal Brand Operation Division, General Manager of Management Control Department |
|  | Corporate Officer | Yuzo Ide | Wacoal Brand Operation Division, General Manager of Sales Planning Control department |
|  | Corporate Officer (new) | Haruo Minami | Wacoal Brand Operation Division, General Manager of East Japan Sales Control |
|  | Corporate Officer (new) | Yasuyuki Nakatsutsumi | Wacoal Brand Operation Division, General Manager of West Japan Sales Control |
|  | Corporate Officer | Masakazu Kitagawa | Wacoal Brand Operation Division, General Manager of Chain Stores Sales Control |
|  | Corporate Officer | Masahiro Joshin | General Manager of Tokyo Sales Office, Wing Brand Operation Division |
|  | Corporate Officer (new) | Yoshiyuki Nakajima | General Manager of Technology/Production Division |

