

11-Year Financial Summary

Financial Information/Financial Highlights includes 25-Year Financial Indicators.
<https://www.wacoholdings.jp/en/ir/finance/>

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Performance (millions of yen)											
Revenue	191,765	202,917	195,881	195,725	194,201	186,760	152,204	172,860	188,592	187,208	173,896
Cost of sales	90,722	95,901	92,950	91,909	89,804	84,959	67,798	76,607	82,189	83,123	76,452
% of revenue	47.3%	47.3%	47.5%	47.0%	46.2%	45.5%	44.5%	44.3%	43.6%	44.4%	44.0%
Selling, general and administrative expenses	87,940	93,151	91,866	91,282	99,518	94,696	82,836	91,240	102,301	100,575	100,841
% of revenue	45.9%	45.9%	46.9%	46.6%	51.2%	50.7%	54.4%	52.8%	54.2%	53.7%	58.0%
Business profit								—	4,102	3,510	-3,397
Operating profit (loss)	7,082	13,865	11,065	12,534	4,879	6,632	-1,115	5,013	-3,490	-9,503	3,328
Operating profit margin	3.7%	6.8%	5.6%	6.4%	2.5%	3.6%	—	2.9%	—	—	—
Profit before income taxes and equity in net income of affiliated companies	11,342	14,957	16,569	14,286	2,203	4,359	10,792	7,246	-699	-8,290	5,693
Net profit attributable to owners of parent	8,444	11,159	12,525	9,745	341	3,472	7,025	4,608	-1,643	-8,632	6,989
Return on equity (ROE)	3.9%	4.9%	5.5%	4.2%	0.2%	1.6%	3.3%	2.1%	-0.8%	-4.0%	3.6%
Return on assets (ROA)	4.0%	5.0%	5.6%	4.8%	0.8%	1.6%	3.6%	2.3%	-0.2%	-2.8%	2.1%
Return on invested capital (ROIC)	—	—	—	—	—	—	—	—	—	—	3.1%
Financial Condition (millions of yen)											
Total assets	300,272	292,854	294,958	298,534	281,767	277,688	322,761	303,245	285,659	294,029	272,183
Shareholders' equity	228,857	224,374	227,568	232,712	216,494	205,371	215,612	223,005	213,482	215,142	194,892
Cash and cash equivalents	38,410	34,059	33,995	29,487	30,133	27,905	63,557	37,982	26,781	33,547	23,419
Inventories	42,893	44,445	43,822	42,676	42,508	43,427	43,250	45,268	53,720	49,989	50,226
Property, plant and equipment	49,188	53,938	55,288	54,333	53,270	52,083	49,758	52,961	46,702	45,478	43,252
Cash Flows (millions of yen)											
Net cash provided by operating activities	14,337	12,635	16,351	15,493	13,620	13,325	4,260	13,008	7,334	11,392	4,939
Net cash provided by (used in) investment activities	164	-11,407	-3,032	-7,362	-2,474	2,569	-2,562	-3,096	3,902	13,497	9,382
Net cash provided by (used in) financing activities	-8,391	-4,547	-13,055	-12,303	-10,872	-17,471	33,605	-36,349	-22,541	-20,211	-22,926
Free cash flow	14,501	1,228	13,319	8,131	11,146	15,894	1,698	9,912	11,236	24,889	14,321
Investment (millions of yen)											
Capital expenditures	4,478	8,978	7,445	5,884	5,783	6,981	5,604	9,745	5,048	3,381	3,875
Depreciation	5,074	4,815	5,032	5,492	5,647	6,029	6,128	6,185	5,440	5,100	4,870
Price earnings ratio (PER)											
Shareholders' equity per share (yen)	—	—	—	3,454.40	3,321.57	3,291.06	3,454.18	3,628.56	3,623.29	3,846.66	3,713.17
Net profit per share attributable to Wacoh Holdings Corp. (EPS) (yen)	—	—	—	143.46	5.16	54.26	112.57	74.04	-27.44	-151.62	129.65
Dividends per share (interim dividends per share)	—	—	—	36	72	60	40	50	80	100	100
Total amount of dividends	4,225	4,648	4,940	4,871	4,732	3,808	2,496	3,093	4,720	5,601	5,292
Dividend yield	2.2%	2.5%	2.6%	2.3%	2.6%	2.6%	1.6%	2.7%	3.2%	2.7%	2.0%
Dividend payout ratio	50.0%	41.7%	39.9%	50.2%	1395.3%	110.6%	35.5%	67.5%	—	—	—
Price earnings ratio	22.55	16.95	15.24	21.47	533.33	43.25	21.81	24.88	-90.63	-24.50	39.28
Price-book value ratio (PBR) (times)	0.83	0.84	0.83	0.89	0.83	0.71	0.71	0.51	0.69	0.97	1.37

Notes: 1 In fiscal 2024, the settlement dates of certain consolidated subsidiaries were changed from the previous settlement dates to March 31, the settlement date of the Company, to reflect periodic profit and loss for the period more accurately on the consolidated financial statements.

2 As of October 1, 2017, Wacoh Holdings Corp. conducted a one-for-two reverse stock split of its ordinary shares. Per share information has been calculated based on the assumption that the reverse stock split was conducted at the beginning of fiscal 2024.

3 The Company applied Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost (ASU2017-07) from the beginning of fiscal 2019. As a result, some of the figures for the leading management indicators relating to fiscal 2018 and before present the indicators after the retroactive application of the accounting standard.

4 In fiscal 2020, the breakdowns of the Wacoh Business (Domestic) segment, the Peach John Business segment, and the Other business segment were partially changed due to a partial revision of the Group's internal performance management categories. There were no retroactive adjustments resulting from these changes.

5 IFRS has been applied on a voluntary basis from fiscal 2023. No retroactive adjustments.

5-Year Non-Financial Summary

	Range			Unit	FY2021	FY2022	FY2023	FY2024	FY2025
Environmental									
Greenhouse gases	Scope 1	Group's operating bases in Japan ¹	t-CO ₂	1,611	1,736	1,701	1,578	1,513	
	Scope 2	Group's operating bases in Japan ¹	t-CO ₂	4,103	4,369	4,179	4,245	3,987	
	Scope 3 ⁴			304,503	294,512	298,553	160,411	126,459	
	Category 1 Purchased goods and services	Wacoal Business (Domestic)	t-CO ₂	273,758	251,005	273,944	140,559	104,545	
	Category 2 Capital goods	Wacoal Business (Domestic)	t-CO ₂	16,387	28,496	8,656	5,676	8,650	
	Category 3 Fuel- and energy-related activities not included as a part of Scope 1 and Scope 2 emissions	Wacoal Business (Domestic)	t-CO ₂	1,091	1,209	1,201	1,272	1,235	
	Category 4 Upstream transportation and distribution	Wacoal Business (Domestic)	t-CO ₂	5,674	5,828	6,364	4,999	4,858	
	Category 5 Waste generated in operations	Wacoal Business (Domestic)	t-CO ₂	187	146	168	268	253	
	Category 6 Business travel	Wacoal Business (Domestic)	t-CO ₂	1,073	1,782	2,349	791	689	
	Category 7 Employee commuting	Wacoal Business (Domestic)	t-CO ₂	2,807	2,700	2,448	1,840	1,686	
	Category 8 Upstream leased assets	Wacoal Business (Domestic)	t-CO ₂	1,070	1,005	911	1,495	1,349	
	Category 12 End-of-life treatment of sold products	Wacoal Business (Domestic)	t-CO ₂	2,456	2,341	2,513	3,512	3,195	
Water	Water used	Group's operating bases in Japan ¹	1,000 m ³	92	96	101	100	85	
Waste	Total waste emissions	Group's operating bases in Japan ¹	t	717	874	839	758	801	
Brassiere recycling activities	Number of stores	Wacoal Corp.	Stores	750	750	800	800	800	
	Number of brassieres collected ²	Wacoal Corp.	Bras	220,000	257,000	240,000	204,000	188,000	
Social									
Human capital	Number of employees	Consolidated	Persons	20,316	20,447	19,629	17,756	16,448	
	% of female managers	Wacoal Corp.	%	27.3	27.3	29.3	32.2	38.6	
	Number of mid-career recruits	Wacoal Corp.	Persons	27	48	17	30	74	
	% of disabled in workforce	Domestic Group ³	%	2.54	2.43	2.51	2.46	2.84	
The advancement of work-life balance	% of female employees taking child-rearing leave	Wacoal Corp.	%	98.4	100.0	99.1	100.0	100.0	
	% of male employees taking child-rearing Leave	Wacoal Corp.	%	62.5	56.5	38.9	66.7	66.7	
	% of employees return to work after taking child-rearing leave	Wacoal Corp.	%	96.8	79.1	100.0	88.7	89.5	
Social citizenship	The breast cancer screening support project (Number of people screened)	Wacoal Corp.	Persons	4,406	4,784	4,338	4,237	2,680	
	The breast cancer screening support project (Number of screening days)	Wacoal Corp.	Days	104	114	106	105	63	
Governance									
Number of Directors	Female	Consolidated	Persons	1	1	1	2	2	
	Male	Consolidated	Persons	6	5	5	6	6	
Of which, External Independent Directors	Female	Consolidated	Persons	1	1	1	2	2	
	Male	Consolidated	Persons	2	2	2	3	3	

Notes: 1 Head Office Building, Spiral Building, Asakusabashi Building, Kojimachi Building, Kyoto Building, Shin-Kyoto Building, Moriyama Distribution Center, Fushimi Distribution Center, Wacoal Manufacturing Japan Corp. (Nagasaki, Kumamoto, Fukuoka, Fuku, Niigata)

2 Cumulative numerical value converted at 1 unit = 100 g, based on the total recovered weight

3 Wacoal Holdings Corp., Wacoal Corp., Ai Co., Ltd., Peach John Co., Ltd., Unenana Cool Corp., Linge Noel Co., Ltd., Wacoal Manufacturing Japan Corp., Wacoal Distribution Corp., Wacoal Career Service Corp., Wacoal I Next Corp.

4 The method of calculation for Scope 3 was changed from fiscal 2024, and some results for prior years have been retroactively adjusted.